

BUDGET REPORT FOR THE YEAR ENDING AUGUST 31, 2021

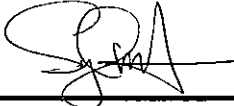
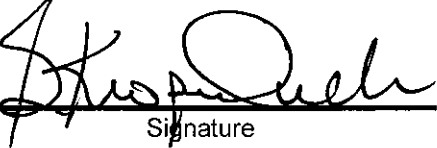
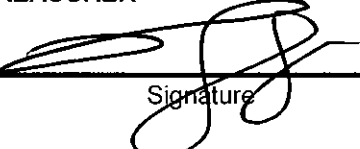
[Education Act, Sections 139(2)(b) and 244]

8050 The Northwest Francophone Education Region

Legal Name of School Jurisdiction

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Contact Address, Telephone & Email Address

BOARD CHAIR	
Sylvianne Maisonneuve _____ Name	 _____ Signature
SUPERINTENDENT	
Mme Brigitte Kropielnicki _____ Name	 _____ Signature
SECRETARY TREASURER or TREASURER	
Josea Gagnon _____ Name	 _____ Signature
<p>Certified as an accurate summary of the year's budget as approved by the Board of Trustees at its meeting held on <u>May 21 2020</u> . Date</p>	

c.c. Alberta Education
c/o Jianan Wang, Financial Reporting & Accountability Branch
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<p>16 blue cells: require the input of data/descriptors wherever applicable.</p> <p>17 green cells: populated based on information previously submitted</p>	<table border="1" style="border-collapse: collapse; width: 100%;"> <tr> <td style="background-color: #d3d3d3; width: 20px; height: 10px;"></td> <td>grey cells: data not applicable - protected</td> </tr> <tr> <td style="background-color: #ffffff; width: 20px; height: 10px;"></td> <td>white cells: within text boxes REQUIRE the input of points and data.</td> </tr> <tr> <td style="background-color: #ffff00; width: 20px; height: 10px;"></td> <td>yellow cells: to be completed when yellow only.</td> </tr> </table>		grey cells: data not applicable - protected		white cells: within text boxes REQUIRE the input of points and data.		yellow cells: to be completed when yellow only.
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	yellow cells: to be completed when yellow only.						

HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2020/2021 BUDGET REPORT

21 The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget take into
 22 consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three year
 23 Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget will
 24 support the jurisdiction's plans.

Budget Highlights, Plans & Assumptions:

- 27 -Plant and Operations revenue decreased significantly this year based on the new formula format. With aging buildings, the cost of maintenance increases
 28 yearly to keep these buildings operational. Anticipated the majority of this year's deficit will be caused by Plant and Operations reduction in revenue.
- 30 -Bridge funding allotted this school year allows us to maintain relatively well what we currently have in place to serve the needs of the students in our schools.
 31 There is growing concern for upcoming budget years and how the decrease in bridge funding will impact our ability to continue to meet all of our student
 32 needs in the upcoming years.
- 34 -Grants for the nutrition program were renewed and we will continue to provide and expand services to all three of our schools.
- 36 -Salary grid increases continue to rise
- 38 -We are continuing our work in renewing our technology
- 40 -Maintaining student to teacher ratio
- 42 -Transportation funding was increased slightly. This will help with the increased cost for 20-21 of contractor fee increase, increase in insurance, driver training
 43 for MELT and S-Endorsement and the need to hire another driver for our board owned fleet.

Significant Business and Financial Risks:

- 46 -Bridge funding is keeping our budget relatively stable for this upcoming year. Board is concerned about how to manage financially once bridge funding is
 47 taken out of the funding formula.
- 49 -Insurance cost increases continue to be a factor as an unknown at this time for the upcoming year.
- 51 -Plant and Operations revenue decreased significantly this year based on the new formula format. This is a great concern for us as even though our utilization
 52 rates may not be at 100%, our buildings are still being used and need to be maintained. Current Plant and Operational funding is not sufficient to cover the
 53 increase in cost to maintain the buildings.

BUDGETED STATEMENT OF OPERATIONS
for the Year Ending August 31

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual Audited 2018/2019
REVENUES			
Government of Alberta	\$ 9 784 080	\$9 598 901	\$10 140 454
Federal Government and First Nations	\$ 459 063	\$18 500	\$28 428
Out of province authorities	\$ -	\$0	\$0
Alberta Municipalities-special tax levies	\$ -	\$0	\$0
Property taxes	\$ -	\$0	\$0
Fees	\$ 242 902	\$295 032	\$78 212
Other sales and services	\$ 215 792	\$94 592	\$211 957
Investment income	\$ 4 500	\$4 500	\$4 085
Gifts and donations	\$ 15 000	\$15 000	\$22 777
Rental of facilities	\$ 10 000	\$10 000	\$7 948
Fundraising	\$ 180 000	\$180 000	\$152 186
Gains on disposal of capital assets	\$ -	\$0	\$0
Other revenue	\$ 13 500	\$213 500	\$29 996
TOTAL REVENUES	\$10 924 837	\$10 430 025	\$10 676 043
EXPENSES			
Instruction - Pre K	\$ 265 895	\$ -	\$ -
Instruction - K to Grade 12	\$ 7 100 148	\$6 891 882	\$6 803 740
Operations & maintenance	\$ 1 936 923	\$1 959 127	\$1 827 579
Transportation	\$ 988 317	\$944 078	\$813 394
System Administration	\$ 491 750	\$505 826	\$470 651
External Services	\$ 370 300	\$446 177	\$286 734
TOTAL EXPENSES	\$11 153 333	\$10 747 090	\$10 202 098
ANNUAL SURPLUS (DEFICIT)	(\$228 496)	(\$317 065)	\$473 945

BUDGETED ALLOCATION OF EXPENSES (BY OBJECT)
for the Year Ending August 31

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual Audited 2018/2019
EXPENSES			
Certificated salaries	\$ 4 201 778	\$3 967 443	\$3 745 191
Certificated benefits	\$ 921 370	\$870 430	\$834 942
Non-certificated salaries and wages	\$ 1 546 427	\$1 382 414	\$1 843 490
Non-certificated benefits	\$ 310 774	\$275 087	\$338 936
Services, contracts, and supplies	\$ 3 450 315	\$3 532 530	\$2 702 256
Capital and debt services			
Amortization of capital assets			
Supported	\$ 650 177	\$603 781	\$650 177
Unsupported	\$ 70 292	\$113 205	\$70 291
Interest on capital debt			
Supported	\$ -	\$0	\$0
Unsupported	\$ -	\$0	\$0
Other interest and finance charges	\$ 2 200	\$2 200	\$2 422
Losses on disposal of capital assets	\$ -	\$0	\$6 593
Other expenses	\$ -	\$0	\$7 800
TOTAL EXPENSES	\$11 153 333	\$10 747 090	\$10 202 098

**BUDGETED SCHEDULE OF PROGRAM OPERATIONS
for the Year Ending August 31**

REVENUES	Approved Budget 2020/2021								Actual Audited 2018/19
	Instruction			Operations and Maintenance	Transportation	System Administration	External Services	TOTAL	TOTAL
	Pre K - PUF	Pre - K non PUF	K - Grade 12						
(1) Alberta Education	\$ 42 490	\$ 73 480	\$ 6 340 517	\$ 1 556 756	\$ 1 031 787	\$ 491 750	\$ 110 000	\$ 9 646 780	\$ 9 355 342
(2) Alberta Infrastructure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 597 203
(3) Other - Government of Alberta	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 137 300	\$ 137 300	\$ 187 909
(4) Federal Government and First Nations	\$ -	\$ 291 000	\$ 168 063	\$ -	\$ -	\$ -	\$ -	\$ 459 063	\$ 28 428
(5) Other Alberta school authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(6) Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(7) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(8) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(9) Fees	\$ -	\$ -	\$ 242 587	\$ -	\$ 315	\$ -	\$ -	\$ 242 902	\$ 78 212
(10) Other sales and services	\$ -	\$ 53 000	\$ 39 792	\$ -	\$ -	\$ -	\$ 123 000	\$ 215 792	\$ 211 957
(11) Investment income	\$ -	\$ -	\$ 4 500	\$ -	\$ -	\$ -	\$ -	\$ 4 500	\$ 4 085
(12) Gifts and donations	\$ -	\$ -	\$ 15 000	\$ -	\$ -	\$ -	\$ -	\$ 15 000	\$ 22 777
(13) Rental of facilities	\$ -	\$ -	\$ -	\$ 10 000	\$ -	\$ -	\$ -	\$ 10 000	\$ 7 948
(14) Fundraising	\$ -	\$ -	\$ 180 000	\$ -	\$ -	\$ -	\$ -	\$ 180 000	\$ 152 186
(15) Gains on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(16) Other revenue	\$ -	\$ -	\$ 11 500	\$ 2 000	\$ -	\$ -	\$ -	\$ 13 500	\$ 29 996
(17) TOTAL REVENUES	\$ 42 490	\$ 417 480	\$ 7 001 959	\$ 1 568 756	\$ 1 032 102	\$ 491 750	\$ 370 300	\$ 10 924 837	\$ 10 676 043
EXPENSES									
(18) Certificated salaries	\$ -	\$ -	\$ 4 027 778	\$ -	\$ -	\$ 174 000	\$ -	\$ 4 201 778	\$ 3 745 191
(19) Certificated benefits	\$ -	\$ -	\$ 906 778	\$ -	\$ -	\$ 14 592	\$ -	\$ 921 370	\$ 834 942
(20) Non-certificated salaries and wages	\$ 32 802	\$ 169 248	\$ 538 473	\$ 281 195	\$ 256 906	\$ 95 803	\$ 172 000	\$ 1 546 427	\$ 1 843 490
(21) Non-certificated benefits	\$ 7 884	\$ 35 415	\$ 116 970	\$ 50 875	\$ 51 105	\$ 12 725	\$ 35 800	\$ 310 774	\$ 338 936
(22) SUB - TOTAL	\$ 40 686	\$ 204 663	\$ 5 589 999	\$ 332 070	\$ 308 011	\$ 297 120	\$ 207 800	\$ 6 980 349	\$ 6 762 559
(23) Services, contracts and supplies	\$ 8 000	\$ 12 546	\$ 1 487 016	\$ 961 437	\$ 626 444	\$ 192 372	\$ 162 500	\$ 3 450 315	\$ 2 702 256
(24) Amortization of supported tangible capital assets	\$ -	\$ -	\$ -	\$ 610 355	\$ 39 822	\$ -	\$ -	\$ 650 177	\$ 650 177
(25) Amortization of unsupported tangible capital assets	\$ -	\$ -	\$ 20 933	\$ 33 061	\$ 14 040	\$ 2 258	\$ -	\$ 70 292	\$ 70 291
(26) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(27) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
(28) Other interest and finance charges	\$ -	\$ -	\$ 2 200	\$ -	\$ -	\$ -	\$ -	\$ 2 200	\$ 2 422
(29) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 6 593
(30) Other expense	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7 800
(31) TOTAL EXPENSES	\$ 48 686	\$ 217 209	\$ 7 100 148	\$ 1 936 923	\$ 988 317	\$ 491 750	\$ 370 300	\$ 11 153 333	\$ 10 202 098
(32) OPERATING SURPLUS (DEFICIT)	\$ (6 196)	\$ 200 271	\$ (98 189)	\$ (368 167)	\$ 43 785	\$ -	\$ -	\$ (228 496)	\$ 473 945

**BUDGETED SCHEDULE OF FEE REVENUE
for the Year Ending August 31**

	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual 2018/2019
FEEES			
TRANSPORTATION	\$315	\$315	\$650
BASIC INSTRUCTION SUPPLIES (Instructional supplies, & materials)	\$0	\$0	\$0
LUNCHROOM SUPERVISION & NOON HOUR ACTIVITY FEES	\$0	\$0	\$0
FEES TO ENHANCE BASIC INSTRUCTION			
Technology user fees	\$3 000	\$1 750	\$0
Alternative program fees	\$26 337	\$16 815	\$7 995
Fees for optional courses	\$0	\$0	\$0
ECS enhanced program fees	\$0	\$0	\$0
ACTIVITY FEES	\$26 071	\$75 057	\$27 503
Other fees to enhance education (Describe here)	\$0	\$0	\$0
NON-CURRICULAR FEES			
Extra-curricular fees	\$103 220	\$100 295	\$23 308
Non-curricular goods and services	\$3 679	\$800	\$0
NON-CURRICULAR TRAVEL	\$80 280	\$100 000	\$18 756
OTHER FEES (Describe here)	\$0	\$0	\$0
TOTAL FEES	\$242 902	\$295 032	\$78 212

PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

Please disclose amounts paid by parents of students that are recorded as "Other sales and services" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations.	Approved Budget 2020/2021	Fall Budget Update 2019/2020	Actual 2018/2019
Cafeteria sales, hot lunch, milk programs	\$39 792	\$30 000	\$25 368
Special events	\$0	\$5 000	\$0
Sales or rentals of other supplies/services	\$0	\$4 792	\$3 001
International and out of province student revenue	\$0	\$0	\$0
Adult education revenue	\$0	\$0	\$0
Preschool	\$53 000	\$54 800	\$47 000
Child care & before and after school care	\$123 000	\$0	\$34 173
Lost item replacement fees	\$0	\$0	\$0
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe) Other sales (describe here)	\$0	\$0	
Other (describe) Other sales (describe here)	\$0	\$0	
TOTAL	\$215 792	\$94 592	\$109 542

PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY)
for the Year Ending August 31

	(1)	(2)	(3)	(4)	(5)	(6)	(7)
	ACCUMULATED OPERATING SURPLUS (2+3+4+7)	INVESTMENT IN TANGIBLE CAPITAL ASSETS	ENDOWMENTS	ACCUMULATED SURPLUS FROM OPERATIONS (5+6)	UNRESTRICTED SURPLUS	INTERNALLY RESTRICTED OPERATING RESERVES	CAPITAL RESERVES
Actual balances per AFS at August 31, 2019	\$2 240 127	\$460 924	\$0	\$1 507 203	\$291 535	\$1 215 668	\$272 000
2019/2020 Estimated impact to AOS for:							
Prior period adjustment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated surplus(deficit)	(\$317 000)			(\$317 000)	(\$317 000)		
Estimated board funded capital asset additions		(\$127 000)		\$127 000	\$127 000	\$0	\$0
Estimated disposal of unsupported tangible capital assets	\$3 000	\$0		\$3 000	\$3 000		\$0
Estimated amortization of capital assets (expense)		(\$720 468)		\$720 468	\$720 468		
Estimated capital revenue recognized - Alberta Education		\$650 177		(\$650 177)	(\$650 177)		
Estimated capital revenue recognized - Alberta Infrastructure		\$0		\$0	\$0		
Estimated capital revenue recognized - Other GOA		\$0		\$0	\$0		
Estimated capital revenue recognized - Other sources		\$0		\$0	\$0		
Estimated changes in Endowments	\$0		\$0	\$0	\$0		
Estimated unsupported debt principal repayment		\$0		\$0	\$0		
Estimated reserve transfers (net)				\$0	\$0	\$0	\$0
Estimated assumptions/transfers of operations (explain)	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated Balances for August 31, 2020	\$1 926 127	\$263 633	\$0	\$1 390 494	\$174 826	\$1 215 668	\$272 000
2020/21 Budget projections for:							
Budgeted surplus(deficit)	(\$228 496)			(\$228 496)	(\$228 496)		
Projected board funded capital asset additions		\$0		\$0		\$0	
Budgeted disposal of unsupported tangible capital assets	\$0	\$0		\$0			\$0
Budgeted amortization of capital assets (expense)		(\$720 469)		\$720 469	\$720 469		
Budgeted capital revenue recognized - Alberta Education		\$650 177		(\$650 177)	(\$650 177)		
Budgeted capital revenue recognized - Alberta Infrastructure		\$0		\$0	\$0		
Budgeted capital revenue recognized - Other GOA		\$0		\$0	\$0		
Budgeted capital revenue recognized - Other sources		\$0		\$0	\$0		
Budgeted changes in Endowments	\$0		\$0	\$0	\$0		
Budgeted unsupported debt principal repayment		\$0		\$0	\$0		
Projected reserve transfers (net)				\$0	\$0	\$0	\$0
Projected assumptions/transfers of operations: Capital reserve i	\$0	\$0	\$0	(\$100 000)	\$0	(\$100 000)	\$100 000
Projected Balances for August 31, 2021	\$1 697 631	\$193 341	\$0	\$1 132 290	\$16 622	\$1 115 668	\$372 000

**SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES
for the Year Ending August 31**

	Unrestricted Surplus Usage			Operating Reserves Usage			Year Ended		
	Year Ended			Year Ended			Year Ended		
	31-Aug-2021	31-Aug-2022	31-Aug-2023	31-Aug-2021	31-Aug-2022	31-Aug-2023	31-Aug-2021	31-Aug-2022	31-Aug-2023
Projected opening balance	\$174 826	\$16 622	(\$49 308)	\$1 215 668	\$1 115 668	\$1 115 668	\$272 000	\$372 000	\$372 000
Projected excess of revenues over expenses (surplus only)	\$0	\$0	\$0						
Budgeted disposal of unsupported tangible capital assets	\$0	\$0	\$0		\$0	\$0	\$0	\$0	\$0
Budgeted amortization of capital assets (expense)	\$720 469	\$0	\$0		\$0	\$0			
Budgeted capital revenue recognized	(\$650 177)	\$0	\$0		\$0	\$0			
Budgeted changes in Endowments	\$0	\$0	\$0		\$0	\$0			
Budgeted unsupported debt principal repayment	\$0	\$0	\$0		\$0	\$0			
Projected reserves transfers (net)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Projected assumptions/transfers of operations	\$0	\$0	\$0	(\$100 000)	\$0	\$0	\$100 000	\$0	\$0
Increase in (use of) school generated funds	\$0	\$0	\$0		\$0	\$0		\$0	\$0
New school start-up costs	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Decentralized school reserves	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Non-recurring certificated remuneration	\$0	\$0	\$0		\$0	\$0			
Non-recurring non-certificated remuneration	\$0	\$0	\$0		\$0	\$0			
Non-recurring contracts, supplies & services	\$0	\$0	\$0		\$0	\$0			
Professional development, training & support	\$0	\$0	\$0		\$0	\$0			
Transportation Expenses	\$0	\$0	\$0		\$0	\$0			
Operations & maintenance	(\$228 496)	(\$65 930)	\$0		\$0	\$0			
English language learners	\$0	\$0	\$0		\$0	\$0			
System Administration	\$0	\$0	\$0		\$0	\$0			
OH&S / wellness programs	\$0	\$0	\$0		\$0	\$0			
B & S administration organization / reorganization	\$0	\$0	\$0		\$0	\$0			
Debt repayment	\$0	\$0	\$0		\$0	\$0			
POM expenses	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Non-salary related programming costs (explain)	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - School building & land	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Technology	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Vehicle & transportation	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Administration building	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - POM building & equipment	\$0	\$0	\$0		\$0	\$0			
Repairs & maintenance - Other (explain)	\$0	\$0	\$0		\$0	\$0			
Capital costs - School land & building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modernization	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School modular & additions	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - School building partnership projects	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Technology	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Vehicle & transportation	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Administration building	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - POM building & equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Costs - Furniture & Equipment	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital costs - Other	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Building leases	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 1 - please use this row only if no other row is appropriate	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 2 - please use this row only if no other row is appropriate	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 3 - please use this row only if no other row is appropriate	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Other 4 - please use this row only if no other row is appropriate	\$0	\$0	\$0		\$0	\$0		\$0	\$0
Estimated closing balance for operating contingency	\$16 622	(\$49 308)	(\$49 308)	\$1 115 668	\$1 115 668	\$1 115 668	\$372 000	\$372 000	\$372 000

Total surplus as a percentage of 2020 Expenses	13.49%	12.90%	12.90%
ASO as a percentage of 2020 Expenses	10.15%	9.56%	9.56%

**PROJECTED SCHEDULE OF ACCUMULATED SURPLUS FROM OPERATIONS (ASO)
for the Year Ending August 31**

	Amount	Detailed explanation to the Minister for the purpose of using ASO
Estimated Operating Surplus (Deficit) Aug. 31, 2021	\$ (228 496)	
PLEASE ALLOCATE IN BLUE CELLS BELOW	(228 496)	
Estimated Operating Deficit Due to:		
Description 1 (fill only your board projected an operating deficit)	\$228 496	Our deficit is mainly due to a large decrease in funding in operation and maintenance and increase in maintenance costs.
Description 2 (fill only your board projected an operating deficit)		
Description 3 (fill only your board projected an operating deficit)		
Description 4 (fill only your board projected an operating deficit)		
Description 5 (fill only your board projected an operating deficit)		
Description 6 (fill only your board projected an operating deficit)		
Description 7 (fill only your board projected an operating deficit)		
Subtotal, access of operating reserves to cover operating deficit	228 496	
Projected board funded Tangible Capital Assets additions using both unrestricted surplus and operating reserves	-	
Budgeted disposal of unsupported Tangible capital Assets	-	
Budgeted amortization of board funded Tangible Capital Assets	(70 292)	
Budgeted unsupported debt principal repayment	-	
Projected net transfer to (from) Capital Reserves	100 000	
Total projected amount to access ASO in 2020/21	\$ 258 204	

Total amount approved by the Minister

**PROJECTED STUDENT STATISTICS
FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS**

	Budgeted 2020/2021 (Note 2)	Actual 2019/2020	Actual 2018/2019	Notes
Kindergarten, and Grades 1 to 12				
Eligible Funded Students:				
Kindergarten	50	51	65	Head count
Kindergarten program hours	926	926	926	Minimum: 475 hours
Kindergarten FTE's Enrolled	25	26	33	0.5 times Head Count
Grades 1 to 9	352	342	320	Head count
Grades 10 to 12 - 1st, 2nd & 3rd year	35	38	39	Head count
Grades 10 to 12 - 4th year	-	-	-	Head count
Grades 10 to 12 - 4th year FTE	-	-	-	0.5 times Head Count
Grades 10 to 12 - 5th year	-	-	-	Head count
Grades 10 to 12 - 5th year FTE	-	-	-	0.25 times Head Count
Total FTE	412	406	392	K- Grade 12 students eligible for base instruction funding from Alberta Education.
Percentage Change	1,6%	3,6%		
Other Students:				
Total	-	-	-	Note 3
Total Net Enrolled Students	412	406	392	
Home Ed Students	-	-	-	Note 4
Total Enrolled Students, Kindergarten, and Grades 1-12	412	406	392	
Percentage Change	1,6%	3,6%		
Of the Eligible Funded Students:				
Students with Severe Disabilities	12	12	7	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	49	53	46	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.

Pre - Kindergarten (Pre - K)

Eligible Funded Children	30	46	47	Children between the age of 2 years 8 months and 4 years 8 months.
Other Children	10	16	6	Children between the age of 2 years 8 months and 4 years 8 months.
Total Enrolled Children - Pre - K	40	62	53	
Program Hours	405	405	405	Minimum: 400 Hours
FTE Ratio	0,506	0,506	0,506	Actual hours divided by 800
FTE's Enrolled, Pre - K	20	31	27	
Percentage Change	-35,5%	17,0%		
Of the Eligible Funded Children:				
Students with Severe Disabilities (PUF)	2	3	2	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	1	1	-	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.

NOTES:

- Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.
- Budgeted enrolment is to be based on best information available at time of the 2020/2021 budget report preparation.
- Other K to Grade 12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.
- Because they are funded separately, Home Education students are not included with total net enrolled students.

**PROJECTED STAFFING STATISTICS
FULL TIME EQUIVALENT (FTE) PERSONNEL**

	Budgeted 2020/2021	Actual 2019/2020	Actual 2018/2019	Notes
CERTIFICATED STAFF				
School Based	39,4	38,5	37,5	Teacher certification required for performing functions at the school level.
Non-School Based	2,9	2,9	2,0	Teacher certification required for performing functions at the system/central office level.
Total Certificated Staff FTE	42,2	41,3	39,5	FTE for personnel possessing a valid Alberta teaching certificate or equivalency.
Percentage change from prior period	2,2%	4,6%	6,5%	
If an average standard cost is used, please disclose rate:	\$ -	\$ -	\$ -	
Student F.T.E. per certificated Staff	10,2	10,6	10,6	
	Please Allocate	Please Allocate		
	0,9	1,8		
Enrolment Change		1,0		
Other Factors	0,9	0,8		Descriptor (required): needed in junior high as bigger numbers in grade 6's going to grade 7
Total Change	0,9	1,8		Year-over-year change in Certificated FTE
Breakdown, where total change is Negative:				
Continuous contracts terminated	-	-	-	FTEs
Non-permanent contracts not being renewed	-	-	-	FTEs
Other (retirement, attrition, etc.)	-	-	-	Descriptor (required):
Total Negative Change in Certificated FTEs	-	-	-	Breakdown required where year-over-year total change in Certificated FTE is 'negative' only.
Please note that the information in the section below only includes Certificated Number of Teachers (not FTEs):				
Certificated Number of Teachers				
Permanent - Full time	29,0	27,0	28,0	
Permanent - Part time	6,0	4,0	2,0	
Probationary - Full time	3,0	4,0	8,0	
Probationary - Part time	-	1,0	-	
Temporary - Full time	2,0	4,0	1,0	
Temporary - Part time	-	-	2,0	
NON-CERTIFICATED STAFF				
Instructional - Education Assistants	12,5	12,5	-	Personnel support students as part of a multidisciplinary team with teachers and other other support pe
Instructional - Other non-certificated instruction	7,4	8,5	19,5	Personnel providing instruction support for schools under 'Instruction' program areas other than EAs
Operations & Maintenance	3,8	4,8	4,5	Personnel providing support to maintain school facilities
Transportation - Bus Drivers Employed	7,0	6,0	-	Bus drivers employed, but not contracted
Transportation - Other Staff	0,2	0,2	6,2	Other personnel providing direct support to the transportation of students to and from school other than t
Other	1,4	1,3	4,9	Personnel in System Admin. and External service areas.
Total Non-Certificated Staff FTE	32,2	33,1	35,1	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Percentage Change	-2,9%	-5,6%	-8,3%	
Explanation of Changes:				
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Additional Information				
Are non-certificated staff subject to a collective agreement? <input type="text" value="no"/>				
Please provide terms of contract for 2020/21 and future years for non-certificated staff subject to a collective agreement along with the number of qualifying staff FTE's.				
<div style="border: 1px solid black; height: 40px; width: 100%;"></div>				