

BUDGET REPORT FOR THE YEAR ENDING AUGUST 31, 2022



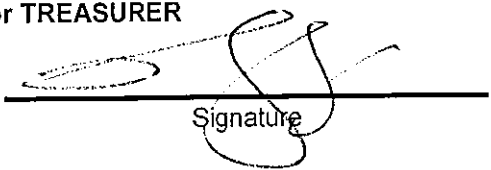
[Education Act, Sections 139(2)(b) and 244]

8050 The Northwest Francophone Education Region

Legal Name of School Jurisdiction

PO Box 1220 St. Isidore AB AB T0H 3B0; 780-624-8855; joseagagnon@csno.ab.ca

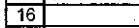

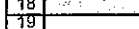

Contact Address, Telephone & Email Address

BOARD CHAIR	
<u>Sylvianne Maisonneuve</u> Name	 Signature
SUPERINTENDENT	
<u>Mme Brigitte Kropielnicki</u> Name	 Signature
SECRETARY TREASURER or TREASURER	
<u>Josea Gagnon</u> Name	 Signature
Certified as an accurate summary of the year's budget as approved by the Board of Trustees at its meeting held on <u>May 27 2021</u> Date	

c.c. Alberta Education
c/o Jianan Wang, Financial Reporting & Accountability Branch
8th Floor Commerce Place, 10155-102 Street, Edmonton AB T5J 4L5
Phone: (780) 427-3855
E-MAIL: EDC.FRA@gov.ab.ca

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15 Color coded cells:
 16  blue cells: require the input of data/descriptors wherever applicable.
 17  grey cells: data not applicable - protected
 18  white cells: within text boxes REQUIRE the input of points and data.
 19  yellow cells: to be completed when yellow only.

HIGHLIGHTS, PLANS, ASSUMPTIONS AND RISKS SUMMARY- 2021/2022 BUDGET REPORT

21 The following were presented to the Board and approved as underlying the budget. These key points and assumptions used in development of the budget take into
 22 consideration the economic environment of the jurisdiction, focus on anticipated changes from current year, and are realistic and consistent with the three year
 23 Education Plan. At a minimum, they disclose key budget assumptions, financial & business risks, and specific strategies explaining how this budget will
 24 support the jurisdiction's plans.

Budget Highlights, Plans & Assumptions:

- 26 - With the uncertainty of the pandemic trajectory, Covid related expenses were calculated to stay relatively similar for cleaning and disinfecting supplies.
- 27
- 28 - All staff hired through and expenses incurred for staffing from the Covid pandemic was budgeted at the same level as was spent in 2020-2021.
- 29
- 30
- 31 -Kept 2 additional bus routes to decrease amount of kids on the bus, and the likely spread of the virus.
- 32
- 33 - We expect student enrollement to remain relatively stable through all schools at this time. Student retention at the high school level remains of great
 34 importance and we are expecting a greater number to be retained this upcoming fiscal year.
- 35 - At his time our POM budget puts us at an increase deficit. With a significant decrease in funding due to the current funding formula using the utilization rate.
 36 Two of our schools are not right size school, which means a greater percentage is considered unutilized in this formula due to the smaller population of
 37 students.
- 38 -Due to the increase in deficit in POM, significant cost cutting measures have been considered at this time and budgeted for, in the upcoming year.
- 39
- 40 -Insurance premiums for building, liability and vehicles were budgeted at a 15 % increase as recommended by our insurance broker, this added another 23
 41 000\$ in liability premiums for the year.
- 42 -Insurance premiums as per ASEBP were budgeted at an increase of 7.5 % as per their recommendation. This increased our expenses by over
 43 100 000 \$ in premiums for certified and uncertified staff.
- 44
- 45 -Grid creep increase for certified and uncertified staff was 5% for the 21-22 fiscal year.

Significant Business and Financial Risks:

49 -École Héritage in Falher is an aging building (1954). A value scoping is being done to determine extent of repairs needed as multiple systems, enveloppe, and
 50 structural issues are arising which will bring significant costs to repair. The results of this will determine where we allocate our IMR and CMR dollars for the
 51 upcoming years to come.

BUDGETED STATEMENT OF OPERATIONS
for the Year Ending August 31

	Approved Budget 2021/2022	Approved Budget 2020/2021	Actual Audited 2019/2020
REVENUES			
Government of Alberta	\$ 9 967 361	\$9 784 080	\$9 797 807
Federal Government and First Nations	\$ 25 000	\$459 063	\$19 908
Out of province authorities	\$ -	\$0	\$0
Alberta Municipalities-special tax levies	\$ -	\$0	\$0
Property taxes	\$ -	\$0	\$0
Fees	\$ 290 797	\$242 902	\$59 872
Sales of services and products	\$ 250 780	\$215 792	\$188 906
Investment income	\$ 4 500	\$4 500	\$4 721
Gifts and donations	\$ 15 000	\$15 000	\$7 905
Rental of facilities	\$ 10 000	\$10 000	\$12 758
Fundraising	\$ 150 000	\$180 000	\$126 989
Gains on disposal of capital assets	\$ -	\$0	\$0
Other revenue	\$ 13 500	\$13 500	\$38 901
TOTAL REVENUES	\$10 726 938	\$10 924 837	\$10 257 767
EXPENSES			
Instruction - Pre K	\$ 185 781	\$265 895	\$206 799
Instruction - K to Grade 12	\$ 7 706 118	\$7 100 148	\$6 648 145
Operations & maintenance	\$ 1 745 211	\$1 936 923	\$1 773 326
Transportation	\$ 935 114	\$988 317	\$716 734
System Administration	\$ 491 750	\$491 750	\$470 805
External Services	\$ 212 400	\$370 300	\$257 147
TOTAL EXPENSES	\$11 276 374	\$11 153 333	\$10 072 956
ANNUAL SURPLUS (DEFICIT)	(\$549 436)	(\$228 496)	\$184 811

BUDGETED ALLOCATION OF EXPENSES (BY OBJECT)
for the Year Ending August 31

	Approved Budget 2021/2022	Approved Budget 2020/2021	Actual Audited 2019/2020
EXPENSES			
Certificated salaries	\$ 4 458 768	\$4 201 778	\$3 999 467
Certificated benefits	\$ 1 007 253	\$921 370	\$903 834
Non-certificated salaries and wages	\$ 1 369 049	\$1 546 427	\$1 670 655
Non-certificated benefits	\$ 295 695	\$310 774	\$351 319
Services, contracts, and supplies	\$ 3 203 030	\$3 450 315	\$2 397 288
Capital and debt services			
Amortization of capital assets			
Supported	\$ 625 770	\$650 177	\$659 404
Unsupported	\$ 102 209	\$70 292	\$74 827
Interest on capital debt			
Supported	\$ -	\$0	\$0
Unsupported	\$ -	\$0	\$0
Other interest and finance charges	\$ 2 200	\$2 200	\$1 796
Losses on disposal of capital assets	\$ -	\$0	\$10 366
Other expenses	\$ 212 400	\$0	\$4 000
TOTAL EXPENSES	\$11 276 374	\$11 153 333	\$10 072 956

BUDGETED SCHEDULE OF PROGRAM OPERATIONS
for the Year Ending August 31

Approved Budget 2021/2022

REVENUES	Approved Budget 2021/2022										Actual Audited 2019/20
	Instruction			Operations and		System	External	TOTAL	TOTAL	TOTAL	
	Pre K	Third Year K- Severe	Moderate Language Delay (Code 48)	K - Grade 12	Maintenance						
(1) Alberta Education	\$ 123,627	\$ -	\$ -	\$ 6,939,028	\$ 1,361,169	\$ 1,031,787	\$ 491,750	\$ -	\$ 9,967,361	\$ 9,013,546	
(2) Alberta Infrastructure	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 596,291	
(3) Other - Government of Alberta	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 187,970	
(4) Federal Government and First Nations	\$ -	\$ -	\$ -	\$ 25,000	\$ -	\$ -	\$ -	\$ -	\$ 25,000	\$ 19,908	
(5) Other Alberta school authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
(6) Out of province authorities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
(7) Alberta municipalities-special tax levies	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
(8) Property taxes	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 945	\$ -	\$ -	\$ -	\$ -	
(9) Fees	\$ -	\$ -	\$ -	\$ 289,852	\$ -	\$ -	\$ -	\$ -	\$ 290,797	\$ 59,872	
(10) Sales of services and products	\$ 36,000	\$ -	\$ 2,380	\$ 2,880	\$ -	\$ -	\$ -	\$ 212,400	\$ 250,780	\$ 188,906	
(11) Investment income	\$ -	\$ -	\$ -	\$ 4,500	\$ -	\$ -	\$ -	\$ -	\$ 4,500	\$ 4,721	
(12) Gifts and donations	\$ -	\$ -	\$ -	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ 15,000	\$ 7,905	
(13) Rental of facilities	\$ -	\$ -	\$ -	\$ -	\$ 10,000	\$ -	\$ -	\$ -	\$ 10,000	\$ 12,768	
(14) Fundraising	\$ -	\$ -	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -	\$ 150,000	\$ 126,989	
(15) Gains on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
(16) Other revenue	\$ -	\$ -	\$ -	\$ 11,500	\$ 2,000	\$ -	\$ -	\$ -	\$ 13,500	\$ 38,901	
(17) TOTAL REVENUES	\$ 159,627	\$ -	\$ -	\$ 7,437,260	\$ 1,393,169	\$ 1,032,732	\$ 491,750	\$ 212,400	\$ 10,726,938	\$ 10,257,767	
EXPENSES											
(18) Certificated salaries	\$ -	\$ -	\$ -	\$ 4,284,768	\$ -	\$ -	\$ 174,000	\$ -	\$ 4,458,768	\$ 3,998,467	
(19) Certificated benefits	\$ -	\$ -	\$ -	\$ 992,043	\$ -	\$ -	\$ 15,210	\$ -	\$ 1,007,253	\$ 903,834	
(20) Non-certificated salaries and wages	\$ 149,250	\$ -	\$ -	\$ 670,720	\$ 173,366	\$ 279,910	\$ 95,803	\$ -	\$ 1,389,049	\$ 1,670,655	
(21) Non-certificated benefits	\$ 32,896	\$ -	\$ -	\$ 154,640	\$ 32,882	\$ 62,498	\$ 12,779	\$ -	\$ 296,695	\$ 351,319	
(22) SUB - TOTAL	\$ 182,146	\$ -	\$ -	\$ 6,102,171	\$ 206,248	\$ 342,408	\$ 297,792	\$ -	\$ 7,130,765	\$ 6,925,275	
(23) Services, contracts and supplies	\$ 3,635	\$ -	\$ -	\$ 1,579,782	\$ 889,494	\$ 538,603	\$ 191,516	\$ -	\$ 3,203,030	\$ 2,397,288	
(24) Amortization of supported tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ 625,770	\$ -	\$ -	\$ -	\$ 625,770	\$ 659,404	
(25) Amortization of unsupported tangible capital assets	\$ -	\$ -	\$ -	\$ 21,965	\$ 23,699	\$ 54,103	\$ 2,442	\$ -	\$ 102,209	\$ 74,827	
(26) Supported interest on capital debt	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
(27) Unsupported interest on capital debt	\$ -	\$ -	\$ -	\$ 2,200	\$ -	\$ -	\$ -	\$ -	\$ 2,200	\$ 1,796	
(28) Other interest and finance charges	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
(29) Losses on disposal of tangible capital assets	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
(30) Other expense	\$ 185,781	\$ -	\$ -	\$ 7,706,118	\$ 1,745,211	\$ 935,114	\$ 491,750	\$ 212,400	\$ 11,276,374	\$ 10,072,956	
(31) TOTAL EXPENSES	\$ (26,154)	\$ -	\$ -	\$ (288,893)	\$ (352,042)	\$ 97,618	\$ -	\$ -	\$ (549,436)	\$ 184,811	
(32) OPERATING SURPLUS (DEFICIT)											

**BUDGETED SCHEDULE OF FEE REVENUE
for the Year Ending August 31**

	Approved Budget 2021/2022	Approved Budget 2020/2021	Actual 2019/2020
FEES			
TRANSPORTATION	\$945	\$315	\$350
BASIC INSTRUCTION SUPPLIES (Instructional supplies, & materials)	\$0	\$0	\$0
LUNCHROOM SUPERVISION & NOON HOUR ACTIVITY FEES	\$0	\$0	\$0
FEES TO ENHANCE BASIC INSTRUCTION			
Technology user fees	\$800	\$3 000	\$0
Alternative program fees	\$51 109	\$26 337	\$9 085
Fees for optional courses	\$0	\$0	\$0
ECS enhanced program fees	\$0	\$0	\$0
ACTIVITY FEES	\$29 895	\$26 071	\$20 096
Other fees to enhance education (Describe here)	\$0	\$0	\$0
NON-CURRICULAR FEES			
Extra-curricular fees	\$108 348	\$103 220	\$18 959
Non-curricular goods and services	\$0	\$3 679	\$0
NON-CURRICULAR TRAVEL	\$99 700	\$80 280	\$11 382
OTHER FEES (Describe here)	\$0	\$0	\$0
TOTAL FEES	\$290 797	\$242 902	\$59 872

PLEASE DO NOT USE "SCHOOL GENERATED FUNDS" AS A CATEGORY

Please disclose amounts paid by parents of students that are recorded as "Sales of services and products" (rather than fee revenue). Note that this schedule should include only amounts collected from parents and so it may not agree with the Statement of Operations.	Approved Budget 2021/2022	Approved Budget 2020/2021	Actual 2019/2020
Cafeteria sales, hot lunch, milk programs	\$0	\$39 792	\$31 022
Special events	\$0	\$0	\$0
Sales or rentals of other supplies/services	\$1 830	\$0	\$5 654
International and out of province student revenue	\$0	\$0	\$0
Adult education revenue	\$0	\$0	\$0
Preschool	\$36 000	\$53 000	\$37 252
Child care & before and after school care	\$212 400	\$123 000	\$87 520
Lost item replacement fees	\$550	\$0	\$0
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe) Other (Describe)	\$0	\$0	\$0
Other (describe) Other sales (describe here)	\$0	\$0	
Other (describe) Other sales (describe here)	\$0	\$0	
TOTAL	\$250 780	\$215 792	\$161 448

PROJECTED SCHEDULE OF CHANGES IN ACCUMULATED OPERATING SURPLUS (SUMMARY)
for the Year Ending August 31

	(1) ACCUMULATED OPERATING SURPLUS (2+3+4+7)	(2) INVESTMENT IN TANGIBLE CAPITAL ASSETS	(3) ENDOWMENTS	(4) ACCUMULATED SURPLUS FROM OPERATIONS (5+6)	(5) UNRESTRICTED SURPLUS	(6) INTERNALLY RESTRICTED OPERATING RESERVES	(7) CAPITAL RESERVES
Actual balances per AFS at August 31, 2020	\$2,424,938	\$493,649	\$0	\$1,238,989	\$50,881	\$1,188,108	\$692,300
2020/2021 Estimated impact to AOS for:							
Prior period adjustment	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated surplus(deficit)	\$100,000			\$100,000	\$100,000		
Estimated board funded capital asset additions		\$210,000		(\$105,000)	(\$105,000)	\$0	(\$105,000)
Estimated disposal of unsupported tangible capital assets	\$0	(\$4,877)		\$4,877	\$4,877		\$0
Estimated amortization of capital assets (expense)		\$0		\$0	\$0		
Estimated capital revenue recognized - Alberta Education		\$727,980		(\$727,980)	(\$727,980)		
Estimated capital revenue recognized - Alberta Infrastructure		(\$625,769)		\$625,769	\$625,769		
Estimated capital revenue recognized - Other GOA		\$0		\$0	\$0		
Estimated capital revenue recognized - Other sources		\$0		\$0	\$0		
Estimated changes in Endowments	\$0		\$0	\$0	\$0		
Estimated unsupported debt principal repayment		\$0		\$0	\$0		
Estimated reserve transfers (net)				\$0	\$0		\$0
Estimated assumptions/transfers of operations - capital lease ac	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Estimated Balances for August 31, 2021	\$2,524,938	\$800,983	\$0	\$1,136,655	(\$51,453)	\$1,188,108	\$687,300
2021/22 Budget projections for:							
Budgeted surplus(deficit)	(\$549,436)			(\$549,436)	(\$549,436)		
Projected board funded capital asset additions	\$0	\$0		\$0	\$0	\$0	\$0
Budgeted disposal of unsupported tangible capital assets	\$0			\$0	\$0		\$0
Budgeted amortization of capital assets (expense)		(\$727,979)		\$727,979	\$727,979		
Budgeted capital revenue recognized - Alberta Education		\$625,770		(\$625,770)	(\$625,770)		
Budgeted capital revenue recognized - Alberta Infrastructure		\$0		\$0	\$0		
Budgeted capital revenue recognized - Other GOA		\$0		\$0	\$0		
Budgeted capital revenue recognized - Other sources		\$0		\$0	\$0		
Budgeted changes in Endowments	\$0		\$0	\$0	\$0		
Budgeted unsupported debt principal repayment		\$0		\$0	\$0		
Projected reserve transfers (net)				\$0	\$0	\$0	\$0
Projected assumptions/transfers of operations - capital lease ac	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Projected Balances for August 31, 2022	\$1,975,502	\$698,774	\$0	\$689,428	(\$498,680)	\$1,188,108	\$687,300

SCHEDULE OF USES FOR ACCUMULATED SURPLUSES AND RESERVES
for the Year Ending August 31

	Unrestricted Surplus Usage		Operating Reserves Usage		
	Year Ended	Year Ended	Year Ended	Year Ended	
	31-Aug-2022	30-Aug-2024	31-Aug-2022	30-Aug-2024	31-Aug-2022
Projected opening balance	(\$51,453)	(\$498,680)	\$1,188,108	\$689,428	\$587,300
Projected excess of revenues over expenses (surplus only)	\$0	\$0			
Explanation - add'l space on AOS3 / AOS4					
Budgeted disposal of unsupported tangible capital assets	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Budgeted amortization of capital assets (expense)	\$727,979	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Budgeted capital revenue recognized	(\$825,770)	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Budgeted changes in Endowments	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Budgeted unsupported debt principal repayment	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Budgeted reserves transfers (net)	\$0	\$0	(\$498,680)	(\$450,000)	\$498,680
Explanation - add'l space on AOS3 / AOS4					
Projected assumptions/transfers of operations	\$0	\$498,680	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Increase in (use of) school generated funds	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
New school start-up costs	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Decentralized school reserves	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Non-recurring certificated remuneration	(\$168,557)	(\$200,000)	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Non-recurring non-certificated remuneration	(\$59,236)	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Non-recurring contracts, supplies & services	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Professional development, training & support	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Transportation Expenses	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Operations & maintenance	(\$321,843)	(\$250,000)	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
English language learners	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
System Administration	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
OH&S / wellness programs	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
B & S administration organization / reorganization	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Debt repayment	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
POIA expenses	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Non-salary related programming costs (explain)	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Repairs & maintenance - School building & land	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Repairs & maintenance - Technology	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Repairs & maintenance - Vehicle & transportation	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Repairs & maintenance - Administration building	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Repairs & maintenance - POM building & equipment	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Repairs & maintenance - Other (explain)	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Capital costs - School land & building	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Capital costs - School modernization	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Capital costs - School modular & additions	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Capital costs - School building partnership projects	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Capital costs - Technology	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Capital costs - Vehicle & transportation	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Capital costs - Administration building	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Capital costs - POM building & equipment	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Capital Costs - Furniture & Equipment	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Capital costs - Other	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Building leases	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Other 1 - please use this row only if no other row is appropriate	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Other 2 - please use this row only if no other row is appropriate	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Other 3 - please use this row only if no other row is appropriate	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Other 4 - please use this row only if no other row is appropriate	\$0	\$0	\$0	\$0	\$0
Explanation - add'l space on AOS3 / AOS4					
Estimated closing balance for operating contingency	(\$498,680)	(\$450,000)	\$1,188,108	\$239,428	\$585,980

Total surplus as a percentage of 2020 Expenses 11.32% 7.22% 11.31%

ASO as a percentage of 2020 Expenses 61.11% 2.12% 2.12%

PROJECTED SCHEDULE OF ACCUMULATED SURPLUS FROM OPERATIONS (ASO)
for the Year Ending August 31

	Amount	Detailed explanation to the Minister for the purpose of using ASO
Estimated Operating Surplus (Deficit) Aug. 31, 2022	\$ (549 436)	
PLEASE ALLOCATE IN BLUE CELLS BELOW		
Estimated Operating Deficit Due to:	(549 436)	
Description 1 (fill only your board projected an operating deficit)	\$233 793	Grid creep on salaries for all certified and non certified staff. Covid relief hire of extra school based staff. Increase in sub costs
Description 2 (fill only your board projected an operating deficit)	\$315 643	POM costs increase on building maintenance, janitorial, covid cleaning. Decrease in POM funding in the last two years
Description 3 (fill only your board projected an operating deficit)	\$0	
Description 4 (fill only your board projected an operating deficit)	\$0	
Description 5 (fill only your board projected an operating deficit)	\$0	
Description 6 (fill only your board projected an operating deficit)	\$0	
Description 7 (fill only your board projected an operating deficit)	\$0	
Subtotal, access of operating reserves to cover operating deficit	549 436	
Projected board funded Tangible Capital Assets additions using both unrestricted surplus and operating reserves	-	
Budgeted disposal of unsupported Tangible capital Assets	-	
Budgeted amortization of board funded Tangible Capital Assets	(102 209)	
Budgeted unsupported debt principal repayment	-	
Projected net transfer to (from) Capital Reserves	-	
Total projected amount to access ASO in 2021/22	\$ 447 227	

Total amount approved by the Minister

**PROJECTED STUDENT STATISTICS
FULL TIME EQUIVALENT (FTE) ENROLLED STUDENTS**

	Budgeted 2021/2022 (Note 2)	Actual 2020/2021	Actual 2019/2020	Notes
Kindergarten, and Grades 1 to 12				
Eligible Funded Students:				
Kindergarten	42	51	51	Head count
Kindergarten program hours	926	926	926	Minimum: 475 hours
Kindergarten FTE's Enrolled	21	26	26	0.5 times Head Count
Grades 1 to 9	366	347	342	Head count
Grades 10 to 12 - 1st, 2nd & 3rd year	44	37	38	Head count
Grades 10 to 12 - 4th year	-	-	-	Head count
Grades 10 to 12 - 4th year FTE	-	-	-	0.5 times Head Count
Grades 10 to 12 - 5th year	-	-	-	Head count
Grades 10 to 12 - 5th year FTE	-	-	-	0.25 times Head Count
Total FTE	431	410	406	K- Grade 12 students eligible for base instruction funding from Alberta Education.
Percentage Change and VA for change > 3% or < -3%	5.3%	1.0%		Higher number of kindergarten students coming into grade 1, increasing our grade 1-9 count. Also anticipating junior and high school retention of kids.
Other Students:				
Total	-	-	-	Note 3
Total Net Enrolled Students	431	410	406	
Home Ed Students	-	-	-	Note 4
Total Enrolled Students, Kindergarten, and Grades 1-12	431	410	406	
Percentage Change	5.3%	1.0%		
Of the Eligible Funded Students:				
Students with Severe Disabilities	11	15	12	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	38	46	53	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
Students with Third Year K-Severe	-	-	-	FTE of students with third year kindergarten disabilities as reported by the board via PASI.
Students with Moderate Language Delay (Code 48)	1	-	-	FTE of students with moderate language code 48 delay disabilities as reported by the board via PASI.
Pre - Kindergarten (Pre - K)				
Eligible Funded Children	27	27	46	Children between the age of 2 years 8 months and 4 years 8 months.
Other Children	13	14	16	Children between the age of 2 years 8 months and 4 years 8 months.
Total Enrolled Children - Pre - K	40	41	62	
Program Hours	405	405	405	Minimum: 400 Hours
FTE Ratio	0,506	0,506	0,506	Actual hours divided by 800
FTE's Enrolled, Pre - K	20	21	31	
Percentage Change and VA for change > 3% or < -3%	-2.4%	-33.9%		
Of the Eligible Funded Children:				
Students with Severe Disabilities (PUF)	4	4	3	FTE of students with severe disabilities as reported by the board via PASI.
Students with Mild/Moderate Disabilities	2	1	1	FTE of students identified with mild/moderate disabilities as reported by the board via PASI.
NOTES:				
1) Enrolment is to be completed WHEREVER APPLICABLE and are 'as at September 30th' for each year.				
2) Budgeted enrolment is to be based on best information available at time of the 2021/2022 budget report preparation.				
3) Other K to Grade 12 students that are not eligible for base instruction funding from Alberta Education include First Nations students living on reserves for which tuition fee payments are made from Band or AANDC (Code 330), students younger than 5 1/2 or older than 20, and out-of-province and foreign students.				
4) Because they are funded separately, Home Education students are not included with total net enrolled students.				

PROJECTED STAFFING STATISTICS
FULL TIME EQUIVALENT (FTE) PERSONNEL

CERTEFICATED STAFF	Budget 2021/22		Actual 2020/21		Actual 2019/20		Notes
	Total	Union Staff	Total	Union Staff	Total	Union Staff	
School Based	42	-	40	-	38	-	Teacher certification required for performing functions at the school level
Non-School Based	1	-	3	-	3	-	Teacher certification required for performing functions at the system/central office level
Total Certificated Staff FTE	43.4	-	42.9	-	41.3	-	FTE for personnel possessing a valid Alberta teaching certificate or equivalency
Percentage Change and VA for change > 5% or < -3%	1.2%	-	3.6%	-	5.0%	-	
If an average standard cost is used, please disclose rate: Student F.T.E. per certificated Staff: 10.39768244							
Certificated Staffing Change due to: Enrollment Change: If negative change impact, the small cell negative change impact, the small class size initiative is to include any/all teachers retained. Other Factors: (Descriptor required) Increase number of students in high school Total Change: 0.5 Year-over-year change in Certificated FTE Year-over-year change in Certificated FTE							
Breakdown, where total change is Negative: Continuous contracts terminated: FTEs Non-permanent contracts not being renewed: FTEs Other (retirement, attrition, etc.): (Descriptor required) Total Negative Change in Certificated FTEs: (Breakdown required where year-over-year Breakdown required where year-over-year total change in Certificated FTE is negative only)							
Please note that the information in the section below only includes Certificated Number of Teachers (not FTEs):							
Certificated Number of Teachers	31	31	31	31	27		
Permanent - Full time	3	3	4	4	4		
Permanent - Part time	6	6	4	4	4		
Probationary - Full time	-	-	-	-	1		
Probationary - Part time	2	2	4	4	4		
Temporary - Full time	2	2	1	1	-		
Temporary - Part time	2	2	1	1	-		
NON-CERTIFICATED STAFF							
Instructional - Education Assistants	13	-	14	-	12	-	Personnel support students as part of a multidisciplinary team with teachers and other other support personnel to provide meaningful instruction
Instructional - Other non-certificated instruction	6	-	6	-	6	-	Personnel providing instruction support for schools under "instruction" program areas other than EAs
Operations & Maintenance	2	-	5	-	5	-	Personnel providing support to maintain school facilities
Transportation - Bus Drivers Employed	7	-	7	-	6	-	Bus drivers employed, but not contracted
Transportation - Other Staff	0	-	0	-	0	-	Other personnel providing direct support to the transportation of students to and from school other than bus drivers employed
Other	3	-	1	-	1	-	Personnel in System Admin. and External service areas.
Total Non-Certificated Staff FTE	32.0	-	33.8	-	33.1	-	FTE for personnel not possessing a valid Alberta teaching certificate or equivalency.
Percentage Change	-4.8%	-	1.4%	-	-3.1%	-	
Explanation of Changes to Non-Certificated Staff: (Due to decrease in operation and maintenance revenue there will be staffing changes upcoming)							
Additional Information Are non-certificated staff subject to a collective agreement? Please provide terms of contract for 2020/21 and (future years for non-certificated staff subject to a collective agreement along with the number of qualifying staff FTEs):							